

2026-27 Budget Cost Centre	Cost Code	Cost Code id	Operating Budget	% of budget	% of precept	Cost per Band D	Receipts	Carry over / over-spend	Operating Cost (budget less carry over less income)
Bank interest	Nationwide 95 day (earmarked reserve)	24	£ -				£ 2,400	£ -	
	Cambs & Cty Bank (general reserve)	25	£ -				£ 2,400	£ -	
	Cambs BS (Tennis earmarked reserve)	26	£ -				£ 125	£ -	
	Hinckley & Rugby (general reserve)	187	£ -				£ 1,000	£ -	
Staff costs	Salaries, HMRC and NEST	142	£ 400,000				£ 7,000	£ -	
Training	Training	144	£ 8,000					£ 633.15	
Staff costs	sub-total		£ 408,000	45.66%	60.0%	£ 67.87			£ 401,000.00
Grants	Received		£ -					£ -	
	Ad hoc and emergency	81	£ -					£ 1,500.00	
	Advertising	82	£ 500					£ 500.00	
	Annual grants 2026-27	83	£ 22,554					£ -	
	Grants evening	84	£ 750					£ -	
	ND Record Office	85	£ 1,000					£ -	
			£ -					£ -	
Grants	sub-total		£ 24,804	2.78%	3.4%	£ 3.86			£ 22,804.00
General Project budget	Projects	80	£ 38,450					£ -	
General Project Budget	sub-total		£ 38,450	4.30%	5.7%	£ 6.51			£ 38,450.00
Administration			£ -					£ -	
	Advertising	1	£ 100					£ 300.00	
	Audit and data protection	2	£ 3,500					£ 945.00	
	Bank charges - Square Pay	3	£ 300					-£ 159.34	
	Books/literature	4	£ 500					£ 20.00	
	Chamber	5	£ 500					£ -	
	Franking Machine & costs	6	£ 1,350					£ 624.56	
	Legal fees	7	£ 3,000					£ 210.67	
	Legal Service retainer	8	£ 3,000					£ 2,500.00	
	Miscellaneous	9	£ 1,000					-£ 157.87	
	Office equipment	10	£ 200					£ 363.69	
	Office furniture	11	£ 150					£ 125.59	
	Photocopier lease	12	£ 1,000					£ 67.96	
	Photocopier fees	13	£ 1,500					-£ 441.08	
	Postages	14	£ 200					£ 1,341.44	
	Refreshments	15	£ 500					£ 568.66	
	Room rental	16	£ 5,500					-£ 9.58	
	Stationery	17	£ 1,500					-£ 9.60	
	Subs and Memberships	18	£ 3,150					-£ 403.82	
	Town Hall - CCTV	19	£ 250					£ 101.47	
	Town Hall cleaning	20	£ 500					£ 116.68	
	Town Hall maintenance	21	£ 1,300					-£ 75.39	
	Travel expenses	143	£ 1,250					£ -	
	VAT	152	£ -					£ -	
	Appledore Boat Park	157	£ 150				£ 1,300	-£ 244.21	
	Appledore Pilot Gig Club	160	£ 210				£ 1,100	-£ 197.50	
	Torrige Pilot Gig Club	161	£ 210				£ 1,100	-£ 210.00	
	payroll processing fees	163	£ 2,400					£ 879.50	
	Appledore Car Park (Rent)	169	£ -				£ 5,000	£ 3,750.00	
	First Aid	178	£ 300					-£ 42.81	
	BTC Yard Rental	179	£ -					£ -	

	Town Hall TV Licence	181	£ 375						-£ 174.50	
	Town Hall - Alarm	183	£ 275						-£ 130.00	
	Town Hall - Water	186	£ 100						£ -	
	Town Hall Buildings Insurance	193	£ 175						£ -	
			£ -						£ -	
Administration	sub-total			£ 34,445	3.85%	2.4%	£ 2.76			£ 16,285.48
Members			£ -						£ -	
	Allowances & NI	104	£ 13,500						£ 2,659.10	
	Beadle - honorarium & expenses	105	£ -						£ 600.00	
	Civic & general expenses	106	£ 600						£ 632.73	
	Civic reception	107	£ -						£ 3,342.00	
	Honorary Aldermen/Freemen	108	£ -						£ 200.00	
	Honours boards	109	£ 150						-£ 25.00	
	Mayor's Cadet	110	£ 100						£ 107.09	
	Travel expenses	111	£ -						£ 672.61	
	Upgrade to Mayoral Chain	112	£ 1,560						£ 2,600.00	
	Charity Event	154	£ -						£ -	
	Photography	165	£ 185						-£ 32.37	
	Mayor's Charitable Fundraising	174	£ 3,000						£ -	
			£ -						£ -	
			£ -						£ -	
Members	sub-total			£ 19,095	2.14%	1.2%	£ 1.41			£ 8,338.84

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Elections	Advertising and events	60	£ -					£ 750.00	
	Election costs	61	£ 15,000					£ -	
			£ -					£ -	
Elections	sub-total		£ 15,000	1.68%	2.1%	£ 2.41			£ 14,250.00
Twining	Attendance at other events	150	£ 1,400					£ 994.10	
	Twining event - Northam	151	£ 2,200					£ -	
	Twining display	195	£ 100					-£ 41.39	
Twining	sub-total		£ 3,700	0.41%	0.4%	£ 0.46			£ 2,747.29
Council Machinery & Equipment			£ -					£ -	
	Fuel	38	£ 2,000					£ 2,205.59	
	Highway Signage and barriers	39	£ 1,000					£ 476.91	
	Large machinery	40	£ 26,500					-£ 5,470.00	
	Machinery maintenance	41	£ 4,000					£ 487.21	
	PPE and workwear	42	£ 2,250					£ -	
	Tools and equipment	43	£ 3,600					£ -	
	Truck maintenance	44	£ 3,500					£ 1,167.43	
	Truck replacement	45	£ 4,650					£ 2,854.54	
	VED (Vehicle Tax)	46	£ 1,317					£ 182.50	
	Vehicle and Machine Hire	166	£ 2,000					-£ 350.00	
			£ -					£ -	
Council Machinery & Equipment	sub-total		£ 50,817	5.69%	7.4%	£ 8.34			£ 49,262.82
Planning & Development	NNP	137	£ 1,000					£ 250.00	
	Public events	138	£ 2,000					£ 750.00	
Planning & Development	sub-total		£ 3,000	0.34%	0.3%	£ 0.34			£ 2,000.00
ICT			£ -					£ -	
	Cloudy IT (Microsoft 365)	89	£ 5,100					£ 554.30	
	Internet (offices)	90	£ 400					£ 122.26	
	IT purchase, repair and maintenance	91	£ 1,800					£ 111.37	
	Mobile phones	92	£ 1,000					£ 317.78	
	PEAR mapping	93	£ -					£ 745.00	
	Phones	94	£ 900					£ 409.64	
	Scribe - Accounts	95	£ 1,250					£ 4.00	
	Scribe - Bookings	96	£ 750					£ 15.40	
	NTC Website	97	£ 750					£ 16.42	
	Meeting software	168	£ 5,600					£ -	
	CCTV	176	£ -					£ -	
	Civic.ly Asset Management software	New	£ 5,000					£ -	
			£ -					£ -	
ICT	sub-total		£ 22,550	2.52%	3.0%	£ 3.43			£ 20,253.83
Human Resources and H&S			£ -					£ -	
	other	86	£ 500					£ -	
	Recruitment	87	£ 500					£ 2,179.75	
	Worknest (HR and H&S advisors)	88	£ 3,250					£ 203.20	
			£ -					£ -	
Human Resources and H&S	sub-total		£ 4,250	0.48%	0.3%	£ 0.32			£ 1,867.05
Parks & Recreation	PWLB (Tr1)	140	£ 8,220					-£ 1,209.24	
	PWLB (Tr1)	141						£ 1,277.58	
	Allotments Burrough Farm	129	£ 100				£ 600	£ 200.00	
	Allotments - Windmill Lane	130	£ 100				£ 530	£ 107.32	

n.b. all carry-over sent to earmarked for future work	Anchor Park (Mrs Anderson's bequest)	131	£ 4,500					£ -	
	Appletree Gardens	132	£ 3,500					£ -	
	Churchfields Skate Park	133	£ 3,500					£ -	
	Lords Meadow	134	£ 4,500					£ -	
	Ridgeway Drive	135	£ 4,500					£ -	
	Westward Ho! Park	136	£ 86,500				£ 72,949	£ 11,763.36	
	Wren Close	159	£ 2,500					£ -	
	General park maintenance	170	£ 1,890					-£ 132.99	
	Inspections	194	£ 1,000					-£ 805.00	
Parks & Recreation	sub-total			£ 120,810	13.52%	5.3%	£ 6.01		£ 35,529.97

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Environment & Maintenance			£	-					£	-
	Benches	62	£	500					£	1,063.42
n.b. all carry-over sent to earmarked for future work	'Blackies'	63	£	1,000					£	500.00
	Burrough Farm	64	£	3,000				£ 120	£	-
	Bus shelters	65	£	1,000					£	3,865.00
	Car Park Appledore - work	66	£	-					£	250.00
	Christmas decorations	67	£	2,200					£	378.72
	Christmas trees	68	£	2,700					£	-
	Defibrillators	69	£	2,000					£	-
	Festive & Festoon lighting	70	£	2,500					£	137.54
	Footpaths	71	£	4,000					£	1,728.86
	Hanging baskets and planters	72	£	15,000					£	811.04
	Interpretation boards	73	£	1,500					£	1,500.00
	LCWIP	74	£	1,000					£	-
	Litter/Recycling & Dog Waste Bins	75	£	1,000					£	1,539.92
	MVSIDs	76	£	1,250					£	2,750.00
	Street works	77	£	-					£	7,250.00
	War memorials	78	£	-					£	747.49
	Water bottle refill points	79	£	-					£	-
	Grass Cutting DCC	155	£	-				£ 4,992	£	-
	Grass Cutting Abbotsham	158	£	-				£ 2,772	£	-
	Westward Ho! Green	175	£	1,000					-£	47.01
	Finger post	177	£	-					-£	32.00
	Bone Hill memorial	182	£	250					£	-
	Planting, trees, hedges	new	£	2,500					£	-
			£	-					£	-
Environment & Maintenance	sub-total			£ 42,400	4.74%	1.8%	£ 2.04			£ 12,073.02
Tennis courts			£	-					£	-
	Gate fees	145	£	650					£	26.00
	Reactive Maintenance	146	£	100					£	450.91
	Scheduled Maintenance	147	£	3,600					£	-
	Stripe Fees	148	£	-					£	-
	Tennis events	-	£	-					£	-
	Tennis summer camps	164	£	487					£	-
	Banners/Flyers/leaflets/Advertising	180	£	500					-£	76.55
	Safeguarding	184	£	100					£	-
	Tennis admin	185	£	100					£	-
	Website	new	£	150					£	-
	Tennis income	149	£	-				£ 5,000	£	1,510.32
Tennis courts	sub-total			£ 5,687	0.64%	-0.2%	-£ 0.21			-£ 1,223.68
Notice Boards			£	-					£	-
	Appledore	125	£	-					£	395.19
	Maintenance	126	£	1,000					-£	300.57
	Orchard Hill	127	£	-					£	335.83
	Town Hall	128	£	-					-£	208.10
			£	-					£	-
Notice Boards	sub-total			£ 1,000	0.11%	0.1%	£ 0.13			£ 777.65
Northam Hall	PWLB	139	£	8,100					£	49.59
	Cleaning	113	£	5,000					-£	116.91
	Alarm (Fire) & CCTV	114	£	500					£	-

	Electric	115	£ 2,000					£ -	
	Gas	116	£ 4,000					£ 964.36	
	Hall hire	117	£ -				£ 21,000	£ -	
	Hygiene services	118	£ 150					£ 21.97	
	Internet	119	£ 600					£ 131.89	
	Large project reserve	120	£ 5,000					£ 5,000.00	
	Maintenance	121	£ 3,000					-£ 1,067.73	
	Notice board	122	£ -					£ 1,448.28	
	PPL - PRS Fees	123	£ 1,750					£ -	
	water	124	£ 1,440					£ 264.50	
	Access control (door)	171	£ 1,500					£ -	
	Website	new	£ 500					£ -	
	Disposables	173	£ 600					-£ 299.28	
	Health & Safety	188	£ 300					-£ 157.42	
	Hall set up fees	192	£ -					£ 8.33	
			£ -					£ -	
Northam Hall	sub-total			£ 34,440	3.85%	1.1%	£ 1.22		£ 7,192.42

2026-27 Budget Cost Centre	Cost Code	Cost Code id	Operating Budget	% of budget	% of precept	Cost per Band D	Receipts	Carry over (estimated)	Operating Cost (budget less carry over less income)
Pavilion	Electric	55	£ 750					-£ 86.47	
	Large project reserve	56	£ 10,000					£ -	
	Maintenance	57	£ -					£ 4,375.65	
	Professional fees	58	£ 1,000					£ 10,000.00	
	Water	59	£ 1,000					-£ 17.50	
	Health & Safety	189	£ 255					£ -	
			£ -					£ -	
			£ 13,005	1.46%	-0.2%	-£ 0.21			-£ 1,266.68
CPT	Alarm	47	£ 260					-£ 130.00	
	Cleaning	48	£ 5,500					£ 557.50	
	Disposables	49	£ 225					£ 132.61	
	Hygiene	50	£ 350					£ 66.71	
	Lock	51	£ 100					£ -	
	LODAR	52	£ -					£ 500.00	
	Maintenance	53	£ 250					£ 746.97	
	Servicing	54	£ 1,500					£ -	
	Health & Safety	190	£ 200					£ -	
			£ -					£ -	
Pavilion & CPT	sub-total		£ 8,385	0.94%	1.0%	£ 1.10			£ 6,511.21
Comm Centre Toilet			£ -					£ -	
	Disposables	27	£ 150					£ 186.45	
	Hygiene services	28	£ 300					£ 47.87	
	Maintenance	29	£ 250					£ -	
	Water	30	£ 400					-£ 249.67	
	Health & Safety	191	£ 300					-£ 148.75	
			£ -					£ -	
Comm Centre Toilet	sub-total		£ 1,400	0.16%	0.2%	£ 0.26			£ 1,564.10
Insurances			£ -					£ -	
	Breakdown	98	£ 350					£ 4.05	
	Engineering	99	£ 150					£ 500.00	
	General	100	£ 15,000					£ -	
	HR (via worknest)	101	£ 310					£ -	
	Motor	102	£ 2,500					£ 281.55	
	Motor - ad hoc	103	£ 500					£ 167.70	
	Cyber	new	£ 600					£ -	
	Mrs Anderson's Bequest	new	£ -					£ -	
			£ -					£ -	
Insurances	sub-total		£ 19,410	2.17%	2.8%	£ 3.12			£ 18,456.70
Community			£ -					£ -	
	Carol Service - publicity and gifts	31	£ 300					£ 185.62	
	Commemorations	32	£ 500					£ 1,000.00	
	Events - other	33	£ -					£ 6,250.00	
	May Fair costs (Grant)	34	£ 6,814					-£ 574.81	
	May Fair Stalls	153	£ -				£ 2,500	£ 84.00	
	May Fair - Adverts	167	£ -					£ -	
	Newsletters & communication	35	£ 3,000					£ 1,300.00	
	Remembrance	36	£ 1,350					£ 388.13	
	Youth Services	37	£ 11,000					£ -	
			£ -					£ -	

Community	sub-total		£ 22,964	2.57%	1.8%	£ 2.00			£ 11,831.06
Totals		£ 893,612	£ 893,612	100.00%	100.0%	£ 113.18	£ 125,963	£ 99,577.07	£ 668,705.08

£ 633.33

Earmarked Reserves	Sum	Holding Account	Earmarked Rs ctd	Sum	Holding Account
Anchor Park (Mrs WCC Anderson's bequest)	£ 20,000.00	Nationwide BS	Defibrillators	£ 1,500.00	Nationwide BS
Appletree Gardens	£ 7,021.18	Nationwide BS	LCWIP	£ 5,000.00	Nationwide BS
Churchfields Skate Park	£ 10,345.00	Nationwide BS	War memorials	£ 4,000.00	Nationwide BS
Lords Meadow	£ 15,000.00	Nationwide BS	Large Projects	£ 20,000.00	Nationwide BS
Ridgeway Drive	£ 7,000.00	Nationwide BS	Tennis Courts	£ 9,281.88	Cambridge BS
Westward Ho! Park	£ 7,500.00	Nationwide BS	Total	£ 106,648.06	

Earmarked reserves, inc.			(a)	£	106,648.06
General reserves (see SAPPP advice)			(b)	£	147,837.86
Total funds to be held in reserve			(c)=(a)+(b)	£	254,485.92
Anticipated expenditure			(d)	£	893,612.00
Anticipated income			(e)	£	125,963.00
Total required for 2024-25			(f)=((c)+(d))-(e)	£	1,022,134.92
	Nationwide Building Society	£	97,366.18	earmarked reserves (a)	
	Cambridge Building Society	£	9,281.88	earmarked reserves (a)	
	Cambridge & Counties Bank	£	97,837.86	general reserve (b)	
	Hinkley & Rugby Building Society	£	50,000.00	general reserve (b)	(f) £ 353,429.66
	Hinkley & Rugby Building Society	£	96,284.00	carry-over	
	Co-op (current account)	£	2,659.74	carry-over	
Balance to fund			£	0	(g)=(e)-(f) £ 668,705.26
Less anticipated receipts not in cost centres (e.g. Grants)					(h) £ -
Precept required					(i)=(g)-(h) £ 668,705.26
Precept 2025-26 was					(x) £ 644,337.00
Precept increase in funds received					(y)=(i)-(x) £ 24,368.26
Precept increase % in funds received					(z)=((y)/(x))x100 £ 0.04

Precept requested

£

668,705

Taxbase 2025-26	5,805.22
2025-26 Band D rate	£110.99
Inflation on 31 Oct 24 (CPI)	4.30%
Increase in tax base	103.28
2025-26 Taxbase	5,908.50
2025-26 Band D rate	£113.18
Band D rate increase	£2.18
	1.97%

Notes

* In 2025-26, it was noted that if all 2nd homes became main residences or holiday let businesses the tax base increase would **fall** in the future, necessitating greater rises to maintain the budget.

* Through 2025-26, a number of the identified 2nd homes in Northam have been redefined as 1st homes, sold, converted to small businesses, **reducing the increase** in Tax Base for 2026-27.

Band	Ratio	Ratio as %	Previous Year 2025-26 (NTC part)	Annual increase 2026-27 (NTC part)	Estimated Total 2026-27 (NTC part)		
					annual	monthly (12)	monthly (10)
A	6/9	67%	£ 74.36	£ 1.46	£ 75.83	£ 6.32	£ 7.58
B	7/9	78%	£ 86.57	£ 1.70	£ 88.28	£ 7.36	£ 8.83
C	8/9	89%	£ 98.78	£ 1.94	£ 100.72	£ 8.39	£ 10.07
D	9/9	100%	£ 110.99	£ 2.19	£ 113.18	£ 9.43	£ 11.32
E	11/9	122%	£ 135.41	£ 2.66	£ 138.07	£ 11.51	£ 13.81
F	13/9	144%	£ 159.83	£ 3.15	£ 162.97	£ 13.58	£ 16.30
G	15/9	167%	£ 185.35	£ 3.65	£ 189.00	£ 15.75	£ 18.90
H	18/9	200%	£ 221.98	£ 4.37	£ 226.35	£ 18.86	£ 22.63